



CITY OF HUNTINGTON BEACH

# Strategic Planning

2023 - 2027



## Background

TIMELINE

**October 3, 2023** 

City Council approved the FY 2023-2027 Strategic Plan

January 16, 2024
First Biannual Update to
City Council

**MOVING FORWARD** 

Staff will present biannual progress updates in January and July to ensure:

- Transparency and accountability
- Alignment with current resources and policies
- Regular opportunities for City Council to provide feedback and recommend amendments

# Overview of the Plan



Vision

"Committed to Responsive and Exceptional Public Service to All."



8

Overarching Goals



**23** 

Strategies



98

Tasks

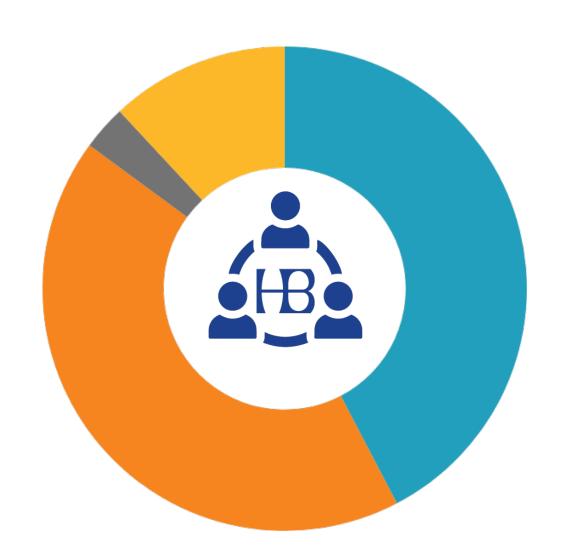


**73** 

Key Performance Indicators (KPIs)

## Overall Progress as of June 2024





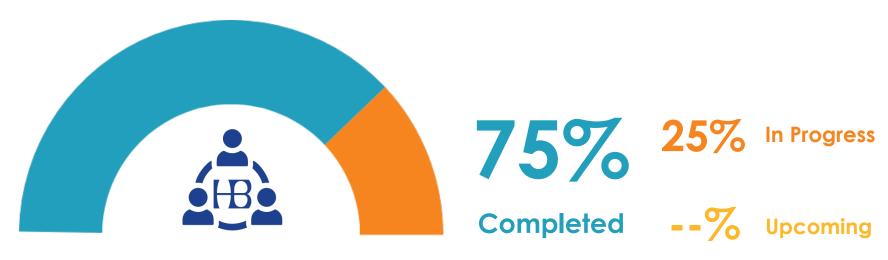
41% Completed

43% 14% 2% In Progress Upcoming

On Hold



## **Goal 1: Economic Development**



## **Accomplishments**

Completed an updated Economic Development Strategy

#### **FY 24-25 Tasks**

Present updated Strategy to City Council in Fall 2024.

### **KPIs**

New KPIs to be determined following the adoption of the updated Strategy

## Goal 2: Fiscal Stability





40%

40/0

n Progress

Completed

20% On Hold

## **Accomplishments**

Updated Master Fee and Charges Schedule

Secured \$9M in Grant/Outside Funding

## **FY 24-25 Tasks**

Establish a centralized Real Estate Program

Form an interdepartmental working group to enhance citywide efforts on identifying and applying for external funding

#### **KPIs**

Total valuation of grants/outside funds awarded to the City

## **Goal 3: High Performing Organization**





45%

Completed

39% Ir

n Progress

2% Up

Upcoming

4%

On Hold

## **Accomplishments**

Launched Streamline Surf City

Filled All Vacant Director Positions

## **FY 24-25 Tasks**

Present an update on Streamline Surf City to City Council

Expand range of training topics offered to City staff

Launch online performance evaluation system for City staff

#### **KPIs**

Customer satisfaction survey rating (Accela):

Customer service satisfaction rating:

Total # of employee training programs offered:



## Goal 4: Homelessness



50% 50%

Completed -- % Upcoming

## **Accomplishments**

Built a network of 20+ organizations to assist with needs and services

14 Housed Year to Date; 6 **Exited to Permanent Housing** 

#### **FY 24-25 Tasks**

Continue working with Jamboree Housing Corporation to develop the Pathways Project

Reapply for the CalOptima Street Medicine Program

### **KPIs**

Total # of HB Cares volunteers & hours

Total # of clients housed through System of Care

Total # of Be Well O.C. services rendered & hours

## **Goal 5: Housing**





100% --%

Completed -- % Upcoming

## **Accomplishments**

Created a Legislative Platform for the City

## **FY 24-25 Tasks**

Continue to monitor legislation related to local control of land-use planning

Continue to participate in regional agency efforts related to housing policy

### **KPIs**

Total # of policy positions related to Housing taken by the City Council

## Goal 6: Infrastructure Investment





13% 54%

Completed 33% Upcoming

## **Accomplishments**

Completed the Water Master Plan and Fleet Transition Plan

Hired a design consultant to assist with City efforts to renovate and improve beach facilities

## **FY 24-25 Tasks**

Present the City-Wide Parks & Recreation, Sewer, and Mobility Master Plans to the City Council

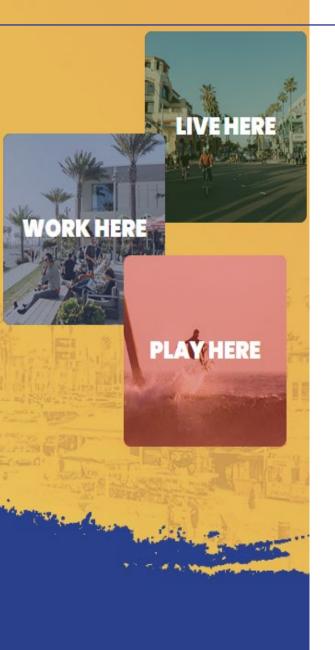
Issue RFP for the Central Park Master Plan

#### **KPIs**

Total # of miles of bike lanes installed

Total # of mobility safety improvements completed

## **Goal 7: Public Engagement**





49% In Progress

Completed 15% Upcoming

## **Accomplishments**

Launched new city website

Established a standardized branding guide

#### **FY 24-25 Tasks**

Hire a HBTV Media Coordinator

Develop standardized templates & materials for citywide use

#### **KPIs**

Total # of site visits and engagement on City website

Total # of social media engagements and impressions

Total # of online videos created



## **Goal 8: Public Safety**



1 1 76 76% In Progress

Completed 13% Upcoming

## **Accomplishments**

Received the American Heart Association Mission: Lifeline EMS Recognition for excellent pre-hospital heart attack care

Secured funding for the construction of the Real Time Crime Center and a dedicated supervisor

#### **FY 24-25 Tasks**

**Implement** interdepartmental opioid prevention efforts

Complete the Special Events Policy

Develop the Real Time Crime Center

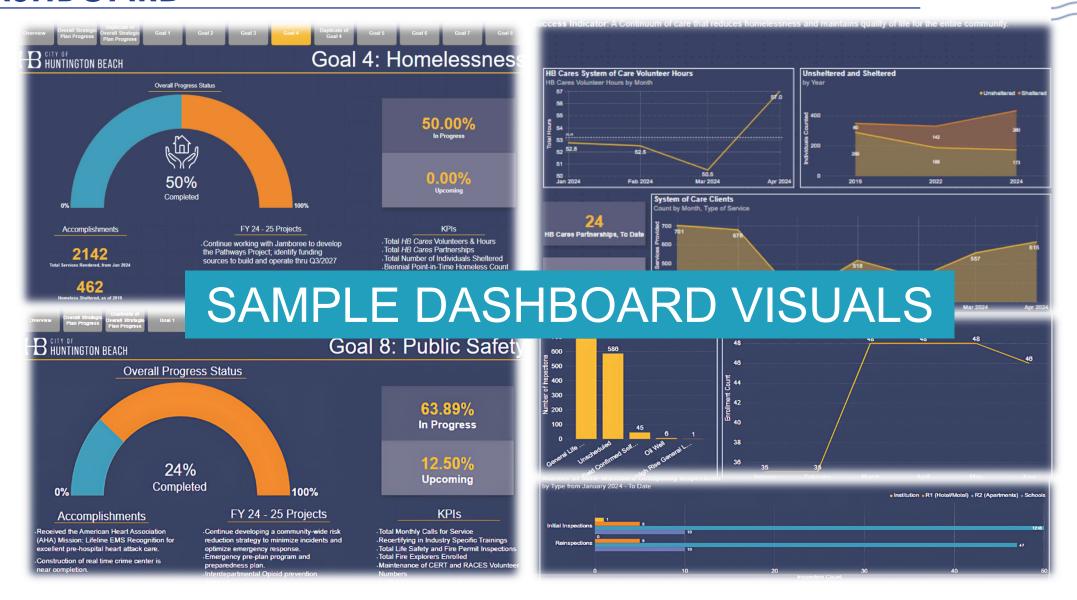
### **KPIs**

Total # of monthly calls for service

Total % of life safety and fire permit inspections completed

Total % of state-mandated occupancy inspections completed

## **DASHBOARD**





## **Recommendation**

Receive and file the 2023-27 Strategic Plan Biannual Progress Update #2